

**Board of Governors**  
**Agenda for the meeting to be held on 21 January**  
**2015 at 10:15 in Sunley Lecture Room**

1. Welcome (Jill Ainscough/David Baker), Apologies, Quorum
  2. Declarations of Interest
  3. Minutes of Meeting held on 17 December 2014, Paper A/AR
  4. Matters Arising from 19 November 2014 and 17 December 2014
    - 4.1 Actions and Follow up, Paper B
    - 4.2 Action points from Away Day (to be tabled as available including position on Staffing Structure and Advancement), Paper B1
- Chair of Board/Clerk

**To Discuss**

**5. Academic environment**

- 5.1 University Recruitment update, Paper C1  
Vice Chancellor and Head of Student Admissions

Research and Enterprise

- 5.2 Research Excellence Framework (REF) Outcomes and consequences,  
Paper C2 and Apps

Topic Data and relevant KPIs, including REF data

Director Research, Impact and Enterprise

**To Approve**

**6. Waterside (Commercial in Confidence)**

- 6.1 Update on Project – January plus any appendices, Paper D1

Chief Operating Officer

6.2 Academic work streams – Teaching and learning, Paper D2

Director of Student and Academic Services

6.3 Project Assurance Committee minutes 13 January 2015, Paper D3

Deputy Chair of PAC

### **Performance, Finance and Risk Matters**

7. Risk Management Policy, Paper E

Chief Operating Officer

8. Period 4/5 management accounts 2014/15, Paper F

Director of Finance

9. Annual Report on Investment and future proposals, Papers G/H

Director of Finance and Deputy Director Finance

### **10. Policies and Procedures**

10.1 Human Resources Policies:

Redeployment Policy, Paper I1

Survey Policy, Paper I2

Redundancy Policy, Paper I4

Director of Human Resources

10.2 Finance Policies:

None presently

10.3 Student Policies:

Students' Union Code of Practice with University, Paper I3

President of Students' Union

### **Compliance and governance**

12. TRAC submission 2013-14, Paper J

Director of Finance and Deputy Director of Finance

13. Governance matters:

Updated Procedures on minutes and quorum, Paper K

Clerk

#### **14. To Receive**

14.1 Minutes of the **Senate** 10 December 2014, Paper L

Vice Chancellor

14.2 Minutes of the Advancement Committee 2 December 2014, Paper M

Chair of Advancement Committee

14.3 Annual Monitoring Statement 2013-14, Paper N

Vice Chancellor

14.4 Annual Health and Safety Report, Paper O

Director of Finance

14.5 Annual Occupational Health Report 2013-14, Paper P

Director of Human Resources

14.6 Update on Calendar and Board of Governors activity, Paper Q

Chair of Board/Clerk

#### **15. For Note - Any Other Business**

Items as necessary from:

Chair of the Board of Governors

Vice Chancellor

Chief Operating Officer

Student Union President

Other members

Clerk

16. Confirmation of availability of Papers

Chair of Board

#### **17. Confidential Board discussion**

Chair of Board

Close of Board and Lunch

#### **Remuneration Committee 14.30**