

Board of Governors

**Agenda for the meeting to be held on 24 September 2014 at 10.15
in Sunley Lecture Room**

10.15

1. Start of year Governance - Chairing 2014-15
 - 1.1 To appoint the Chair of the Board of Governors
 - 1.2 To appoint the Deputy Chair of the Board of Governors
2. Welcome, Apologies (The VC), Quorum, Membership
3. Declarations of Interest
4. Minutes of Meeting held on 23 July 2014 (see B1), Paper A/AR
5. Matters Arising, Actions and Follow up including, Paper B/B1
HEFCE Risk Letter, Paper B2

10.30

6. Waterside (Commercial in Confidence)
(attendance from HEFCE observer for this item)
 - 6.1 Capital budget Waterside 2014-15, Paper C1 TF
Chief Operating Officer
 - 6.2 Update on Project - September plus appendices, Paper C2
Chief Operating Officer
 - 6.3 Academic programme update, Paper C3
Director of Student and Academic Services
 - 6.4 Project Assurance Committee minutes 16 Sept 2014, Paper C4 TF
Chair of PAC

11.00

TO DISCUSS

(attendance from HEFCE observer for this item)

Student Theme

7. Students' Union Report on Activities and Constitution, Paper D1
 - 7.1 President Students' Union

Clearing and Student Recruitment - Sept 2014, Paper D2

7.2 Director of Student and Academic Services

Student Satisfaction - 2014 NSS, Paper D3

7.3 Executive Dean Quality Assurance

12.00

TO APPROVE

Performance, Finance and Matters

8. 2014-15 Key Performance Indicators, Paper E

Chief Operating Officer

9. 2014-15 Risk Management, Paper F

Chief Operating Officer

10. Period 12 Management Accounts 2013-14, Paper G TF

Director of Finance

11. Loan to Subsidiary Company, Paper H **

Chief Operating Officer/Director of Finance

12. Advancement and Fundraising Strategy - revised position, Paper I TF

Chair of Advancement Group

**Paper H withdrawn further to change of plans following Board

12.20

Policies and Procedures

13. Finance:

13.1 Financial Regulations Version 21; including Regulations for Funds provided for Philanthropic purposes including Funds from the wound down Foundation Trust

Paper J

Director of Finance

13.2 Human Resources: None

12.35

14. Compliance and governance

14.1 Board Committees, Paper K

Chair of Board

14.2 Senate changes and Senior Management, Paper L

Chief Operating Officer

14.3 Arrangements for Court 2014-15, Paper M

Chair of Board

14.4 Work Plan for 2014-15, Paper N

Chair of Board and Clerk

12.45

15. TO RECEIVE

15.1 Minutes of the Senate meeting 2 July 2014, Paper O

Vice Chancellor

15.2 Vice Chancellor and COO Update report – September, Paper P

Vice Chancellor/Chief Operating Officer

15.3 Minutes of IMAC 23 July 2014, Paper Q

Chair of Board

15.4 Minutes of Advancement Committee 15 September 2014, Paper R TF

Chair of Advancement Committee

15.5 Update on Estates activity, Paper S

Director of Finance

15.6 Governor Procedures, Paper T TF

Chair of Board

15.7 Update on Calendar, Board of Governors activity, Paper U

Chair of Board/Clerk

12.50

16. FOR NOTE - Any Other Business Items as necessary from:

Chair of the Board of Governors Vice Chancellor

Chief Operating Officer

Students' Union President

Other members

Clerk

17. Confirmation of availability of Papers Chair of Board

13.00

18. Close of meeting Followed by LUNCH (Remuneration Committee

14.30)

TF = To Follow, TB = To be Tabled, PC = Previously Circulated