

**Board of Governors**

**Agenda for the meeting to be held on 23 October 2013 at  
10:15 in Senate, Room 201**

10.15

1. Welcome, Apologies, Quorum, Declarations of Interest
2. Minutes of Meeting held on 25 September 2013, Paper **A/ AR**
3. Matters Arising, Actions and Follow up, Paper B, BI, B2

10.30

**4. TO DISCUSS**

**Philanthropy**

4.1 Draft Fundraising Strategy and fundraising structures, Paper C  
including Fundraising comparative data

*Vice Chancellor and Morgen Rasmussen*

11.30

**TO APPROVE**

**5. Waterside (Commercial in Confidence)**

- 5.1 Update on Project – October, Paper D
- 5.2 Procurement for project team, Paper D1
- 5.3 Development Contractor solution, Paper D2
- 5.4 Selection of Long-Term Financing Solution, Paper D3

*Chief Operating Officer*

*5.5 Project Assurance Committee Minutes 15 October, Paper D4*

*Chair of PAC*

12.00

## **6. Performance, Finance, Risk Matters**

6.1 Risk Management and Risk Appetite - workshop preparation,  
Paper E

*Chief Operating Officer*

6.2 Key Performance Indicators and Period 2 management accounts  
2013/14, Paper F/G

*Chief Operating Officer/ Director of Finance*

12.30

## **7. Policies and Procedures**

Governors procedure - Guidance on Gifts and Hospitality, Paper H  
*Clerk/ Director of Finance*

12.35

## **8. Compliance and governance**

8.1 Equality and Diversity compliance update, Paper I  
*Clerk/ Executive Dean Education*

Compliance and governance cont.

8.2 Byelaws and constitution – update, Paper J  
*Chair of Byelaws Group/ Clerk*

12.45

## **9. TO RECEIVE**

9.1. Confidential Report from Chair of **Remuneration**, Oral  
Committee on meeting of 25 September 2013  
*Chair of Remuneration Committee*

9.2 Minutes of the **Senate** meeting 9 October 2013, Paper K  
*Vice Chancellor*

9.3 Minutes of the **Audit Committee** meeting 16 October 2013,  
Paper L

*Chair of Audit Committee*

9.4 Update on Estates projects, Paper M

*Chief Operating Officer*

9.5 Update on Calendar and Board of Governors activity, Paper N

*Chair of Board/Clerk*

12.55

## **10. TO NOTE**

Items as necessary from:

Chair of the Board of Governors

Vice Chancellor – re Industrial Action

Chief Operating Officer

Students' Union President – re Planet Too

Other members

Clerk

## **11. Any Other Business**

12. Confirmation of availability of Papers

*Chair of Board*

13.00

13. Close

Lunch - 13.00 - 14.00