

Board of Governors
Agenda for the meeting to be held on 24 September 2021
at 9am – 10.30am
in the Hide, Learning Hub, Waterside Campus

9 – 9.20am - Introduction and Board Business

1. Welcome, Introduction, Apologies and Quorum

Consultants from the Good Governance Institute will be in attendance as observers

2. Governing documents, [Paper A](#)

Clerk

3. Appointment of Chair, Deputy and members, [Paper B](#)

Senior Independent Member to take the Chair for sections 1 and 2 of this paper

4. Declarations of Interest and Review of Board Members' Interests, [Paper C](#)

Chair/Clerk

5. Minutes of the Meeting of 14 July 2021

Chair

6. Action List, [Paper D](#)

Clerk

7. Appointment of Senior independent member, [Paper E](#)

Clerk

9.20 - 9.50am - Agenda item 8

8. Agenda item 8, [Paper F - to follow on 23 September](#)

Chair

9.50 - 10.25am - Performance

9. Update on performance against budget, [Paper G](#)

Chief Operating Officer

10. Operational Plan - KPI assessment in 20-21, [Paper H](#)

Chief Operating Officer

11. Review of NSS results, [Paper I](#)

Deputy Vice Chancellor, Head of Planning to attend for this item

10.25 - 10.30am - Conclusion

12. Any other business
13. Review of the meeting
14. Confirmation of availability of papers

10.30am - End

Papers for information

15. *2020-2021 Sustainability Annual Report¹⁵, [Paper J](#)
16. *Progress on previous recommendations, [Paper K](#)
17. *Review of compliance with HE Code of Governance, [Paper L](#)
18. *Report from Rem Com on agreed personal and corporate objectives for 21-22, [Paper M](#)
19. *Report from Rem Com on achievement of personal and corporate objectives for 20-21, [Paper N](#)
20. *'Who are our students?' Data, [Paper O](#)
21. *Minutes of the Senate meeting held on 7 July 2021, [Paper P](#)
22. *Smarter Working update, [Paper Q](#)
23. *To note decision taken by electronic means to appoint auditor, [Paper R](#)
24. *Ratification of signatures under seal, [Paper S](#)
25. *Management Accounts to July 2021, [Paper T](#)
26. Date of next meeting

Away Day, 24 September at 11am in the Hide
Wednesday 20 October at 9am