

Board of Governors

Minutes of the meeting held on 17 November 2021

Present

Mark Mulcahey (Chair), Dayo Adedapo (from item 166.3), Damilola Akhigbe, Sue Dutton, Beth Garrett, Richard Horsley, Shiv Kaushike (from item 166.4), Rayna Miller, Nikhil Paul, Nick Petford, Martin Pettifor, Nick Pitts-Tucker (from item 166.12), Jon Scott, John Skelton, Paul Wood

Apologies

Lucie Armstrong-Kurn, Matthew Hanmer, Ivna Reic

In Attendance

Becky Bradshaw (Executive Director of Estates and Campus Services) to item 168, Emma Finlay (Governance Assistant), Mark Hall (Executive Director of Finance) to item 168, Richard Hazenberg (Professor of Social Innovation) for item 168, Wray Irwin (Director of Enterprise and Employability) for item 168, Miriam Lakin (Clerk to the Board), Terry Neville (Chief Operating Officer), Shân Wareing (Deputy Vice Chancellor)

162/21 Welcome, Apologies and Quorum

162.1 The Chair welcomed those present, noted apologies and confirmed that the meeting was quorate.

163/21 Declarations of Interest

163.1 There were no declarations of interest in addition to those already held on record by the Clerk.

164/21 Minutes of the Previous Meeting

164.1 The Board approved the minutes and confidential minutes of the meeting held on 20 October 2021 as a true record of that meeting.

165/21 Action List and Matters Arising

165.1 The Board received and noted Paper A on actions arising from previous meetings.

165.2 In respect of action 21/85.8 which related to further information about the work on student personas, the SU Vice President (Education) advised that she had raised this point. There were some adjustments to be made, and the report would be shared once they were concluded.

166/21 Ten Year Operational Plan

166.1 The Vice Chancellor introduced a presentation on operational planning from 2022-2032 and provided an overview of how the University had performed against the Operational Plan for 2018 – 2022.

166.2 The Board received and discussed Paper B on operational planning from 2022-2032, introduced by the Deputy Vice Chancellor (DVC). Planning covered:

- The current income profile and student recruitment profile over the past 5 years
- Increasing the number of full-time undergraduate students on campus, and the development of the portfolio of courses
- Estates planning and affordability of estates planning scenarios

- Recommended key performance indicators to monitor the plans.

Shiv Kaushike joined the meeting

Minutes 166.3 to 166.34 are in the confidential section of these minutes.

166.35 The Chair thanked the senior management team for providing a consolidated overview of planning and the key decision points.

166.36 The Board noted the plan and deferred the individual decisions it indicated until such time as full proposals were developed.

167/21 Nursery Proposal

Minutes 167.1 to 167.4 are in the confidential section of these minutes.

The Executive Director of Estates and Campus Services and Executive Director of Finance left the meeting.

The Director of Enterprise and Employability and the Professor of Social Innovation joined the meeting.

168/21 Changemaker Commitments – New Institutional Impact Measures for Social Impact

168.1 The Board received and discussed Paper D, a new set of institutional impact measures for social impact, the Changemaker Commitments.

168.2 The Director of Enterprise and Employability advised the Board that the Changemaker Challenges had served the University well, providing a framework through which the University could demonstrate 'doing good stuff'. However, the Changemaker Challenges lacked indicators and success measures and were not fully aligned with other emerging frameworks

adopted by the University. It was noted that the Professor of Social Innovation had developed a new social impact matrix to capture, monitor and report social impact.

168.3 A member asked whether the language used to describe the Changemaker Commitments was too passive. The Director of Enterprise and Employability agreed to review this.

Action: Director of Enterprise and Employability

168.4 A member asked how prospective and current students could be engaged with the Changemaker Commitments. The Director of Enterprise and Employability confirmed that he was working with the marketing team to see how Changemaker could be leveraged and what it meant to the student experience. The Professor of Social Innovation reported on how students could be involved as co-researchers to become Changemaker Champions. The Director of Enterprise and Employability stated that pathways could be created for prospective students who were motivated by Changemaker. It was noted that the involvement of the Students' Union would also be important.

168.6 Subject to revision of the language, the Board approved the Changemaker Commitments as the strategic goals for social impact.

168.7 The Board approved the following:

- The adoption of the ten institutional impacts against which the University's social impact would be measured
- The logic model as the basis for future Social Impact reporting
- The institutional social impact reporting cycle.

The Director of Enterprise and Employability and the Professor of Social Innovation left the meeting.

169/21 City Status Bid

169.1 The Board received and supported Paper E, which gave information about Northampton's bid for city status.

170/21 Update from the Search and Transition Committee

170.1 The Chair confirmed that he was having regular meetings with Gatenby Sanderson who were making good progress in the search for a new Vice Chancellor.

171/21 Portfolio Development Update: Leather Case Study

171.1 The Board received and noted Paper F, an update on portfolio development with reference to the The Institute for Creative Leather Technologies.

172/21 Management Accounts

172.1 The Board received and noted Paper G, the management accounts for the period ending 31 October 2021.

173/21 Reportable events requirements

173.1 The Board received and noted Paper H, which set out the requirements of the Office for Students in respect of reportable events, and how the Board would receive assurance on reportable events arrangements in future.

174/21 Update from the Students' Union

174.1 The Board received and noted Paper I, an update from the Students' Union covering its current campaigns.

175/21 Minutes of the Academic Assurance Committee

175.1 The Board received and noted Paper J, the Minutes of the Academic Assurance Committee meeting held on 13 October 2021.

176/21 Minutes of the Nominations Committee

176.1 The Board received and noted Paper K, the Minutes of the Nominations Committee meeting held on 11 October 2021

177/21 Any Other Business

Industrial Action

177.1 The VC confirmed that UCU members had voted to take industrial action from 1 to 3 December 2021.

Waterside Event in March 2022

177.2 The Chair proposed an event in March 2022 to review and celebrate the Waterside project. This may involve a public section of a Board meeting to discuss a review of the project and lessons learnt. The Chair suggested an open event on campus inviting members of the public and the presentations from the original architects. A full plan for the event was being worked on.

Inaugural Lectures

177.3 The University had appointed six professors and it was confirmed that inaugural lectures would take place. Further details would follow. The Board congratulated former staff governor Lee Machado on his professorship.

178/21 Availability of Papers

178.1 The following papers were confirmed as confidential to the meeting:

Confidential Section of the minutes of the meeting on 20 October 2021

Paper B – 10 Year Operational Plan

Paper C – Nursery Proposal

Paper D – Changemaker Commitments

Paper J – Minutes of the Academic Assurance Committee

Paper K – Minutes of the Nominations Committee

179/21 Dates of Forthcoming Meetings

Audit Committee, 1 December 2.00pm – 4.00pm

Board of Governors, 15 December 9.00am – 12.00pm

Christmas Lunch, 15 December 12.15pm – 2.15pm

Festive Concert, 15 December 2.30pm – 3.30pm

A handwritten signature in black ink, appearing to read 'Mol M...' with a large, sweeping flourish at the end.

Approved by Chair

15/12/2021

Date