

## **Board of Governors**

**Agenda for the meeting to be held on 24 January 2024**

**at 4-7pm in Learning Hub T-Pod A**

1. Welcome, apologies and quorum
2. To note appointment of chair
3. Declarations of interest
  
4. Presentation from Mills and Reeve on financial resilience of the sector  
Sarah Seed and Kate Ciborowski
5. Recruitment update and impact for UON, [Paper A](#)  
COO, Director of Finance and Planning
6. Financial Challenges 2024 and beyond, [Paper B](#)  
Presentation from Director of Finance and Planning and COO
7. Future Horizon Project introduction, [Paper C](#)  
COO, DVC
8. Budget process for 2024-25, [Paper D](#)  
Director of Finance and Planning
9. UKIB forecast and update on developments, [Paper E](#)  
COO, Director of Finance and Planning
10. Management Accounts, [Paper F](#)  
Director of Finance and Planning
11. Report from Infrastructure and Resources Committee, [Paper G](#)  
Chair of the Committee
12. Report from Audit and Risk Committee, [Paper H](#)  
Chair of the Committee

## Break

13.VC's report, [Paper I](#)

VC

14.Students' Union update, [Paper J](#)

SU Governors

15.Academic Registry, [Paper K](#)

Interim Academic Registrar

16.Board oversight of partnership risk, [Paper L](#)

Director of Global Engagement

17.Minutes of the meeting held on 29 November 2023

18.Action list and matters arising, [Paper M](#)

19.Deputy Chair and Senior Independent Member

Chair of the Board

20.Any other business

21.Confirmation of availability of papers

22.Dates of future meetings

27 March

22 May

23. \*Higher Education Financial Turbulence, [Paper N](#)

24. \*Reportable events, [Paper O](#)

25. \*Forthcoming events, [Paper P](#)